Candidate Information Pack Office of Energy and Climate Change **Director Energy Operations** June 2022



About the Office of Energy and Climate Change

The Office of Energy and Climate Change (OECC) was established in the Treasury Cluster in April 2022. OECC is led by Deputy Secretary of Energy, Climate Change and Sustainability (ECCS) Rachel Parry, and Energy Corporation of NSW (EnergyCo) Chief Executive James Hay, who each report to NSW Treasury Secretary, Dr Paul Grimes.

One of the central planks of NSW's economic policy agenda is ensuring the state leads the way on climate change and seizes the opportunities from the transformation to a new low-cost, clean energy economy. Establishing OECC within the Treasury Cluster enables the government to harness and leverage synergies and expertise across Treasury – and it opens up exciting new opportunities for Treasury to play a highly influential role in responding to the significant economic and environmental challenges.

More information on key priorities and programs:

- Energy NSW
- Electricity Infrastructure Roadmap
- Net Zero Plan
- AdaptNSW
- Energy Saver
- GreenPower
- NSW 2040 Economic Blueprint

Energy Climate Change and Sustainability (ECCS)

The ECCS directorate, led by Deputy Secretary Rachel Parry, has had a long history of partnering with Treasury to deliver the Government's strategic policy, programs and major initiatives on renewable energy and energy security, climate change and environmental sustainability. ECCS consists of the following three divisions:

- Climate Change & Sustainability,
- Energy Division
- Strategy and Implementation.

Climate Change and Sustainability Division (CCS)

Climate Change and Sustainability Division, led by Executive Director Kate Wilson, is working to achieve net zero emissions by 2050, building resilience to climate change, creating new jobs and cutting household costs, attracting investment and transitioning to a circular economy. (See strategy document below). We strive to be a high-performing, world-class public service organisation that celebrates and reflects the full diversity of the community we serve and seek to embed Aboriginal cultural awareness and knowledge throughout the department. We are committed to the Sustainable Development Goals - promoting prosperity while protecting the planet. CCS comprises 7 branches, each led by a Director:

- NZIIP Emissions Intensity Reduction: supports the decarbonisation of high emitting industry and industrial precincts
- NZIIP Low Carbon Industries: supports the sustained growth of clean technologies and new industries
 producing low emissions materials
- Climate Adaptation and Opportunity: prepares government, primary industries and community to manage climate associated risks and develop new opportunities
- Circular Economy & Sustainability: transforms government and industry to a sustainable, net zero future
- Transport & Energy Demand Reduction: delivers Net Zero Transport and Energy Demand Reduction programs
- NABERS and Building Sustainability: delivers NABERS to reduce resource use across the building sector, with focus on net zero emissions
- Climate Change & Sustainability Policy: provides strategic policy advice to the Minister and NZECEB and deliver cross sector transformative initiatives





Key initiatives:

- CCS leads the implementation of NSW <u>Net Zero Plan</u>, as well as climate change adaptation, circular economy and sustainability initiatives.
- Net Zero Emissions and Clean Economy Board
- Clean technology commercialisation grants program: https://www.energysaver.nsw.gov.au/reducing-emissions-nsw/net-zero-industry-and-innovation/clean-technology-innovation/clean-technology-commercialisation-grants

Energy Division

The Energy Division, led by Executive Director Andrew Lewis, focuses on providing reliable, affordable, safe, and secure energy to households and businesses of NSW. The Division is comprised of the following branches:

- Energy Operations (including energy and utilities emergency management),
- Energy Program Delivery
- Energy Consumer and Competition Policy,
- National Energy Markets, Energy Programs,
- Clean Energy and Hydrogen
- Energy Social Programs.

Some of the key activities and priorities of Energy Division include:

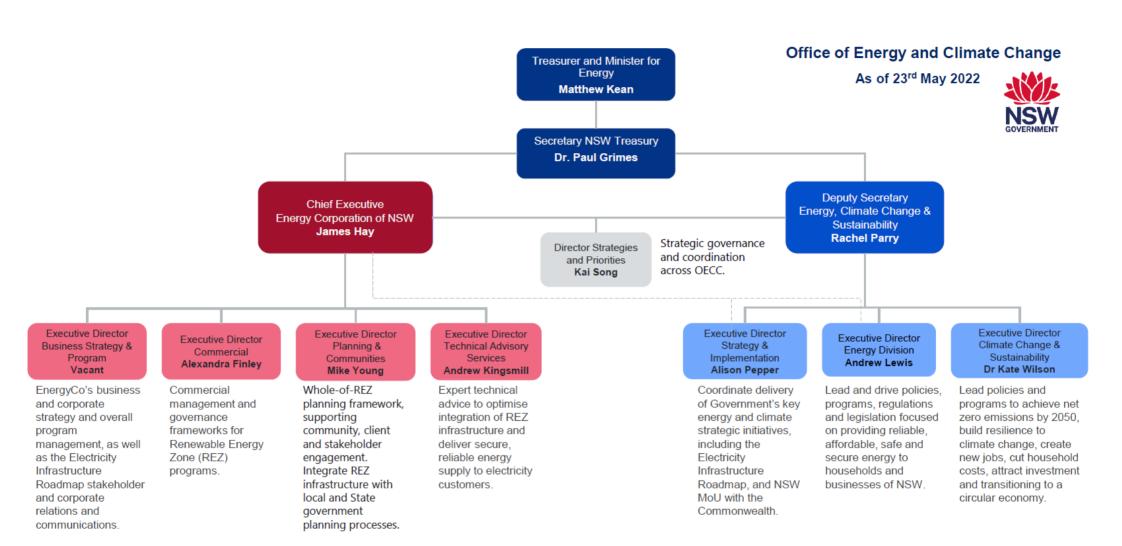
- Influencing national energy policies and reforms with a key focus on resource adequacy, aging thermal generator exit measures, and transmission and access reforms under the Post-2025 National Energy Market reforms
- Progressing work on nationally significant transmission projects HumeLink and the Victoria NSW Interconnector West (VNI West) in collaboration with the Australian and Victorian governments
- Supporting the Minister's public safety and energy security functions, including energy emergency management responsibilities, under relevant NSW legislation
- Being the NSW regulator for gas networks and licensed pipelines
- Delivering Climate Change Fund Energy Programs and over \$300 million annually in energy social programs to support households experiencing difficulty paying their electricity bill and staying connected to an essential service
- Reforming NSW energy rebates programs to address equity of access to clean energy benefits for lowincome households
- Developing and implementing the NSW Hydrogen Strategy, which will provide \$3 billion of incentives to support development of the hydrogen industry in NSW including grant programs to develop hydrogen hubs in the Hunter and Illawarra (more information available on https://www.energy.nsw.gov.au/renewables/renewable-generation/hydrogen)

Strategy and Implementation Division (S&I)

Strategy & Implementation, led by Executive Director Alison Pepper, has played a central role in developing and driving the implementation of the NSW Electricity Infrastructure Roadmap over the past two years. In addition to its policy and governance functions, the division has an Energy Data & Analytics branch, which is a centre of expertise and excellence for data evaluation, modelling, analytics and stewardship. The division also supports the Renewable Energy Sector Board and the independent Electricity Infrastructure Jobs Advocate and the delivery of NSW Government's key energy and climate strategic initiatives, including the NSW MoU with the Commonwealth.

S&I comprises 4 branches:

- Energy Data & Analytics
- Governance & Board
- Strategic Energy Projects
- Legal Services



Position Description



Cluster	Treasury
Agency	Office of Energy & Climate Change
Division/Branch/Unit	Energy, Climate Change & Sustainability / Energy
Location	Sydney (Parramatta)
Classification/Grade/Band	Senior Executive Band 1
Senior Executive Work Level Standards	Work Contribution Stream: Service/Operational Delivery
ANZSCO Code	139999
PCAT Code	3139111
Date of Approval	10 November 2020 (updated June 2022)
Agency Website	www.dpie.nsw.gov.au

Agency overview

The recently established Office of Energy and Climate Change OECC within the Treasury Cluster focusses on some of the most significant issues facing our state, energy reliability, climate change and emissions reduction. The key strategies and programs led by OECC are integral to the economic recovery and are a key pillar of NSW economic policy that will bring enduring benefits to our economy, the environment, and the people of NSW. Our mission is to accelerate NSW's transformation to a sustainable future.

Primary purpose of the role

The Director Energy Operations leads the delivery of energy programs including energy emergency preparedness, and regulatory functions for the gas and electricity networks and the State's Accredited Service Provider (ASP) scheme. The role engages extensively with key industry stakeholders such as Australian Energy Market Operator and the State's transmission and distribution networks and has automatic representation on the State's Emergency Management Committee and national emergency committees relating to gas, electricity, and liquid fuels.

Key accountabilities

- Lead the delivery of energy programs such as energy emergency preparedness and regulatory initiatives
 focussing on the oversight of gas and electricity networks; and administration of the State's Accredited
 Service Provider (ASP) scheme to ensure alignment with government objectives and best practice
 governance and risk management
- Provide advice on program and service delivery issues, and create performance delivery goals, standards, and measures of success to ensure expectations are clear and that strategies are well aligned to overall Department objectives.
- Leads teams of specialists in the Energy & Utility Services Functional Area (EUSFA) covering electricity, gas, water and liquid fuels to provide advice, technical information and frameworks that support compliance with regulatory and government policy requirements for the industries.
- Implement measures to ensure NSW has appropriate energy emergency preparedness in place and constantly review and monitor related programs and practices.
- Represent the Department in state and national forums related to the operational aspects of state and national energy markets, engaging with stakeholders such as Australian Energy Market Operator and the State's transmission and distribution networks.
- Represent the Department on the State's Emergency Management Committee and national emergency committees relating to gas, electricity and liquid fuels to promote the Department's position and objectives.



- Deliver regulatory and administrative support and advice to the Minister for his functions under NSW State energy legislation, particularly in relation to energy emergencies and the regulation of energy networks.
- Manage financial and human resources in an operationally effective and efficient manner to facilitate the achievement of objectives

Key challenges

- Achieving high visibility across government through leadership of energy and utility emergency
 preparedness whilst ensuring up-to-date best practice in an ever-changing environment, including dealing
 with energy emergency issues outside of normal business hours
- Working in a highly technical space and ensuring sufficient expertise in the team to support the delivery of programs and services, including regulatory/administrative support to the Minister.
- Determining the best approaches to program/service delivery and implementing improvements in the context of diverse and changing stakeholder needs.

Key relationships

Who	Why
Internal	
Executive Director	 Act as subject matter expert and provide advice and recommendations to influence organisational decisions and initiatives Support in provision of strategic evidence-based advice and recommendations to the Minister and Cabinet Communicate information related to outcomes against budgets and performance measures Manage program budget compliance and the allocation of financial, physical and human resources Develop and execute robust governance and risk frameworks Inform of major, new or emerging issues and recommend new approaches, strategies, practices, solutions, options and responses
Agency Executive	 Develop productive collaborative working relationships Act as the principal program reference point Clarify program accountabilities and communicate performance standards Provide expert advice to impact decisions and support initiatives Contribute to strategic planning processes to inform and ensure integrated program delivery and outcomes Engage in program/service review to continually improve outcomes
Team members	 Provide leadership, guidance and support Set and manage performance and development requirements Share information and encourage ideas to improve program outcomes
External	
Other Directors	 Establish professional networks with other NSW clusters and agencies and with similar roles across other jurisdictions





Who	Why
	 Liaise to maintain currency, share ideas and learnings Collaborate on common responses to emerging and future issues
NSW Government agencies and other jurisdictions, energy market agencies and community groups	 Foster collaborative relationships and cross-agency partnerships Engage to consult with and negotiate to forward mutual interests

Role dimensions

Decision making

The Director:

- is accountable for the management of day-to-day team operations and planning to achieve the overall agreed work program commitments
- has considerable autonomy and independence to determine day to day work priorities, deploy resources
 and allocate duties, negotiate matters related to area of responsibility, and make decisions in relation to the
 quality of work performed and methods and approaches for how to achieve business outcomes
- · is fully accountable for the content, accuracy, validity and integrity of advice provided
- must consult with the Executive Director on major issues arising during the course of work performed
- makes decisions and acts within Government sector core values, strategic plans and priorities, legislative
 and regulatory frameworks, delegations, and Department policy and procedural frameworks and guidelines
- is accountable and responsible for the effective management and use of human, financial and other resources within set budget and resource parameters

Reporting line

Executive Director Energy

Direct reports

Manager, Electricity Networks

Manager, Pipeline s & Networks

Principal, Energy Emergency Management Officer

Essential requirements

• Tertiary qualifications in a relevant discipline and/or extensive equivalent professional experience

Capabilities for the role

The <u>NSW public sector capability framework</u> describes the capabilities (knowledge, skills and abilities) needed to perform a role. There are four main groups of capabilities: personal attributes, relationships, results and business enablers, with a fifth people management group of capabilities for roles with managerial responsibilities. These groups, combined with capabilities drawn from occupation-specific capability sets where relevant, work together to provide an understanding of the capabilities needed for the role.

The capabilities are separated into focus capabilities and complementary capabilities.



Focus capabilities

Focus capabilities are the capabilities considered the most important for effective performance of the role. These capabilities will be assessed at recruitment.

The focus capabilities for this role are shown below with a brief explanation of what each capability covers and the indicators describing the types of behaviours expected at each level.

FOCUS CAPABILITIES			
Capability group/sets	Capability name	Behavioural indicators	Level
Personal Attributes	Display Resilience and Courage Be open and honest, prepared to express your views, and willing to accept and commit to change	 Remain composed and calm and act constructively in highly pressured and unpredictable environments Give frank, honest advice in response to strong contrary views Accept criticism of own ideas and respond in a thoughtful and considered way Welcome new challenges and persist in raising and working through novel and difficult issues Develop effective strategies and show decisiveness in dealing with emotionally charged situations and difficult or controversial issues 	Advanced
Commulisten to with un	Communicate Effectively Communicate clearly, actively listen to others, and respond with understanding and respect	 Articulate complex concepts and put forward compelling arguments and rationales to all levels and types of audiences Speak in a highly articulate and influential manner State the facts and explain their implications for the organisation and key stakeholders Promote the organisation's position with authority and credibility across government, other jurisdictions and external organisations Anticipate and address key areas of interest for the audience and adapt style under pressure 	Highly Advanced
	Work Collaboratively Collaborate with others and value their contribution	 Recognise outcomes achieved through effective collaboration between teams Build cooperation and overcome barriers to information sharing, communication and collaboration across the organisation and across government Facilitate opportunities to engage and collaborate with stakeholders to develop joint solutions Network extensively across government and organisations to increase collaboration 	Advanced





Capability	Capability name	Behavioural indicators	Level
group/sets			
		 Encourage others to use appropriate collaboration approaches and tools, including digital technologies 	
	Influence and Negotiate Gain consensus and commitment from others, and resolve issues and conflicts	 Influence others with a fair and considered approach and present persuasive counterarguments Work towards mutually beneficial 'win-win' outcomes Show sensitivity and understanding in resolving acute and complex conflicts and differences Identify key stakeholders and gain their support in advance Establish a clear negotiation position based on research, a firm grasp of key issues, likely arguments, points of difference and areas for compromise Anticipate and minimise conflict within the 	Advanced
Deliver Results Achieve results through the efficient use of resources and a commitment to quality outcomes Demonstrate Accountability Be proactive and responsible for own actions, and adhere to legislation, policy and guidelines	 Use own professional knowledge and the expertise of others to drive forward organisational and government objectives Create a culture of achievement, fostering ontime and on-budget quality outcomes in the organisation Identify, recognise and celebrate success Establish systems to ensure all staff are able to identify direct connections between their efforts and organisational outcomes Identify and remove potential barriers or hurdles to achieving outcomes Initiate and communicate high-level priorities for the organisation to achieve government outcomes 	Highly Advance	
	Design and develop systems to establish and	Advanced	



FOCUS CAP			
Capability group/sets	Capability name	Behavioural indicators	Level
#	Project Management	 Monitor and maintain business-unit knowledge of and compliance with legislative and regulatory frameworks Incorporate sound risk management principles and strategies into business planning Ensure there are systems and effective 	Highly Advanced
Business Enablers	Understand and apply effective planning, coordination and control methods	 governance processes in place for project management Make decisions on accepting projects based on business cases Use the historical, political and broader context to inform project directions and mitigate risk Obtain key stakeholders' commitment to major project strategies, including cross-organisational initiatives, and ensure ongoing communication Ensure that project risks are managed effectively, and appropriate strategies are in place to respond to variances Drive the changes required to realise the business benefits of the project Ensure that project management decisions consider interdependencies between projects 	
Engage and motivate staff develop capability and pot in others Inspire Direction and Put	Manage and Develop People Engage and motivate staff, and develop capability and potential in others	 Refine roles and responsibilities over time to achieve better business outcomes Recognise talent, develop team capability and undertake succession planning Coach and mentor staff and encourage professional development and continuous learning Prioritise addressing and resolving team and individual performance issues and ensure that this approach is cascaded throughout the organisation Implement performance development frameworks to align workforce capability with the organisation's current and future priorities and objectives 	Advanced
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FOCUS CAPABILITIES				
Capability group/sets	Capability name	Behavioural indicators	Level	
		understanding of the link between these and core business outcomes Create opportunities for recognising and celebrating high performance at the individual and team level Instil confidence, and cultivate an attitude of openness and curiosity in tackling future challenges	I	

Complementary capabilities

Complementary capabilities are also identified from the Capability Framework and relevant occupation-specific capability sets. They are important to identifying performance required for the role and development opportunities.

Note: capabilities listed as 'not essential' for this role are not relevant for recruitment purposes however may be relevant for future career development.

Capability group/sets	Capability name	Description	Level
	Act with Integrity	Be ethical and professional, and uphold and promote the public sector values	Advanced
Personal Attributes	Manage Self	Show drive and motivation, an ability to self-reflect and a commitment to learning	Advanced
	Value Diversity and Inclusion	Demonstrate inclusive behaviour and show respect for diverse backgrounds, experiences and perspectives	Adept
Relationships	Commit to Customer Service	Provide customer-focused services in line with public sector and organisational objectives	Advanced
5 /	Plan and Prioritise	Plan to achieve priority outcomes and respond flexibly to changing circumstances	Advanced
Results	Think and Solve Problems	Think, analyse and consider the broader context to develop practical solutions	Advanced
	Finance	Understand and apply financial processes to achieve value for money and minimise financial risk	Advanced
	Technology	Understand and use available technologies to maximise efficiencies and effectiveness	Adept



COMPLEMENTARY CAPABILITIES				
Capability group/sets	Capability name	Description	Level	
Business Enablers	Procurement and Contract Management	Understand and apply procurement processes to ensure effective purchasing and contract performance	Adept	
	Optimise Business Outcomes	Manage people and resources effectively to achieve public value	Adept	
People Management	Manage Reform and Change	Support, promote and champion change, and assist others to engage with change	Adept	





The Application and Selection Process

COVID-19

In this dynamic and challenging environment, Derwent and the Office of Energy and Climate Change are responding to changes to ensure the safety and equity for all applicants and stakeholders. Interviews will be held in accordance with NSW Health guidelines and may be appropriately conducted in person or by video conference. We are happy to discuss these in greater detail with potential candidates and ensure that we are protecting the health and safety of everyone we work with.

Candidate Care

We are committed to ensuring that potential applicants and candidates are treated respectfully and fairly. Derwent consultants are available to field inquiries and ensure that applicants are informed about developments as they become available. Candidates who are shortlisted and complete assessments including interviews will be offered a feedback session to discuss their experience and the assessment results.

Applications

Closing date: 10th July 2022

Applications:

All applications are to be received by Derwent. To apply, please go to www.derwentsearch.com.au and search the role title. Your application should include a resume and a cover letter highlighting your suitability.

Candidates may apply for more than one role currently advertised with the OECC and we request a specific cover letter for each role.

Enquiries:

Contact Derwent by email publicsector@derwentsearch.com.au mailto:nbc@derwentsearch.com.au and we will reply with information and arrange a convenient time to speak as required. Derwent will maintain confidentiality with respect to contact by potential applicants.

Selection process

Derwent will conduct a review of applications for the Office of Energy and Climate Change to consider and select a short list to be invited to attend an interview with the section panel.

The panel interview will be a capability-based interview for up to 1 hour, designed to reflect the selection criteria for the position. Candidates may also be required to complete additional assessments such as presentations, personality profiles and cognitive assessments.

Reference Checks

For candidates in final consideration, at least two referees will be contacted with permission before an offer is made. Any written references provided will also be checked and additional referees may be sought to further understand a candidate's merits for the role.

Pre-employment verification and background checks

Before an offer of employment is made the following checks will be undertaken:

- Criminal History Check
- Qualification Check
- Professional Membership Check
- Financial Regulatory Check
- Bankruptcy Check.

Thank you for your interest in the Office of Energy and Climate Change.